REPORT REFERENCE NO.	AGC/23/18		
MEETING	AUDIT & GOVERNANCE COMMITTEE		
DATE OF MEETING	29 SEPTEMBER 2023		
SUBJECT OF REPORT	HMICFRS AREAS FOR IMPROVEMENT ACTION PLAN UPDATE		
LEAD OFFICER	Chief Fire Officer		
RECOMMENDATIONS	That the Committee reviews progress in delivery of the action plan.		
EXECUTIVE SUMMARY	 On Wednesday 27th July 2022 HMICFRS published the DSFRS 2022 inspection report. The inspection report identified one Cause of Concern and 14 Areas for Improvement (AFIs). Of these AFIs, four have been linked to the Audit and Governance Committee. The paper appended to this report outlines the progress that has been made against the HMICFRS Areas for Improvement action plan since the last update in July 2023. The key highlights are that: 1 Area for Improvement, HMI-2.2-202207b (Response – Technology and Future Innovation) is currently recorded as 'In Progress – Off Track'. This is because action 07b.03 'Investigate which systems involving response activity are currently paper based and make recommendations for improvements' has not been completed in the required timeframe. 		
RESOURCE IMPLICATIONS	Considered within the Action Plan where appropriate.		
EQUALITY RISKS AND BENEFITS ANALYSIS	Considered within the Action Plan where appropriate.		
APPENDICES	Nil.		
BACKGROUND PAPERS	None		

1. INTRODUCTION

- 1.1. On Wednesday 27 July 2022 HMICFRS published the DSFRS 2022 inspection report. The inspection report identified one Cause of Concern and 14 Areas for Improvement (AFIs).
- 1.2. This report provides an update on the Areas For Improvement action plan that has been produced following the inspection, which concluded in October 2021.

2. AREAS FOR IMPROVEMENT ACTION PLAN COMPLETION STATUS

2.1. Table 1 lists the Areas For Improvement linked to the Audit and Governance Committee and their individual implementation status.

Table 1:

Reference	Description	Target Completion	Status
HMI-1.1-	The service should make sure its integrated	31/01/2024	In
202202	risk management plan includes clear		Progress
	outcomes that show the public how it is		– On
	currently mitigating risk.		Track
HMI-1.3-	The service should make sure it has an	30/09/2023	In
202205	effective quality assurance process, so staff		Progress
	carry out audits and fire safety checks to an		– On
	appropriate standard.		Track
HMI-2.2-	Prevention and Protection – The service	30/04/2025	In
202207a	should be aware of, and invest in,		Progress
	developments in technology and future		– On
	innovation to help improve and sustain		Track
	operational efficiency and effectiveness.		
HMI-2.2-	Response – The service should be aware	31/10/2023	In
202207b	of, and invest in, developments in		Progress
	technology and future innovation to help		– Off
	improve and sustain operational efficiency		Track
	and effectiveness.		

2.2. Figure 1 below outlines the completion status of all actions designed to address the Areas For Improvement linked to the Audit and Governance Committee, as outlined above.

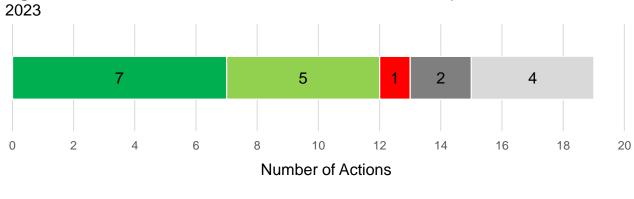


Figure 1: Audit and Governance Committee Action Status - September 2023

Completed
In Progress - On Track
In Progress - Off Track
Not Started - On Track

Not Started - On Track (Evidence and Assurance)

2.3. Table 2 below outlines the completion status of all actions designed to address the Areas For Improvement linked to the Audit and Governance Committee.

Table 2: Summary of progress against the 19 individual actions						
Areas For Improvement (Audit and Governance Committee)						
Not started (on track)	Not started (off track)	In progress (on track)	In progress (off track)	Completed	Closed	
6 (→ at 6)	0 (→ at 0)	5 (→ at 5)	1 (→ at 1)	7 (→ at 7)	0 (→ at 0)	

* Please note that 4 of the actions which have not yet started are the evidence and assurance required once all other actions have been completed.

3. AREAS FOR IMPROVEMENT WHICH ARE 'OFF-TRACK'

3.1. Table 3 below outlines the improvement areas which are currently marked as 'In Progress – Off Track'.

Table 3:

Improvement Area	Status		
HMI-2.2-202207b – Response – Technology and Future Innovation (Area for Improvement)	In Progress – Off Track		
Factors impacting delivery			
Paper based systems have been identified and action is now being taken to review these with the relevant departments and make recommendations for improvements. This action will remain as 'In Progress – Off Track' as the target completion date has now passed and the action has not been completed within the required timeframe.			

GAVIN ELLIS Chief Fire Officer